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Portfolio, Programme and Project Offices® Foundation

Exin P3OF

Version Demo

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QUESTION NO: 1

What is the definition of a portfolio?

A. The way the business normally achieves its objectives

B. Implementation of related projects to deliver benefits related to the organization's strategic objectives

C. Totality of an organization's investment in the changes required to achieve its strategic objectives

D. Collection of strategic processes that enable the balance of organizational change and business as usual

ANSWER: C

QUESTION NO: 2

Which should be documented in a Blueprint?

A. Benefit Profiles for individual benefits to be delivered by the P3O

B. Transition plans for the implementation of business change into business as usual

C. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

D. Actual Highlight Reports issued by individual projects

ANSWER: C

QUESTION NO: 3

Which is an underlying success factor for a Temporary Office model?

A. Consistent PPM training through approved training providers

B. P3M3 maturity level of 3 or above

C. Programmes or projects develop their own templates

D. Programme or projects culture does not exist

ANSWER: A

QUESTION NO: 4

What is defined as the decision-enabling and support business model for all business change within an organization?

A. Programme

B. P3O

C. Project

D. Portfolio

ANSWER: B

QUESTION NO: 5

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

A. Tailoring core standards to meet local need

B. Planning resource capacity at a local level

C. Reviewing the Blueprint regularly

D. Following a clearly defined business strategy

ANSWER: A

QUESTION NO: 6

Which is a section of the Blueprint?

A. Business process swimlanes

B. Information portal

C. Vision Statement

D. Processes (including operational costs and performance levels)

ANSWER: D

QUESTION NO: 7

Which describes the people or skills required for a Portfolio Office?

A. Should be resourced with people wanting to move into project management

B. Skills of Portfolio Office staff are the same as those for a role in a COE

C. Needs enough people who are able to interpret and challenge data

D. Should be resourced with a large number of administrative staff

ANSWER: C

QUESTION NO: 8

Which of the following are key stakeholders in a temporary Project Office?

1. Organization Portfolio Office

2. Business as usual staff

3. Suppliers to the project

4. Project Board members

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

ANSWER: C

QUESTION NO: 9

Which is a specified constraint that may impact the benefits delivered by implementing a P3O model?

A. An organization's ability to adapt to change

B. Overall programme and project success rates

C. A P3O champion providing senior management commitment

D. Belief that complying with repeatable processes is bureaucratic

ANSWER: A

QUESTION NO: 10

Which is a delivery support function offered within a P3O?

A. Reporting on progress through management dashboards

B. Provision of independent assurance of programmes

C. Provision of project support resources to projects

D. Alignment of change initiatives to strategy

ANSWER: C