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In which phase of team building activities do team members begin to work together and adjust their work habits and behavior to support the team?

- A. Performing
- **B.** Storming
- C. Norming
- **D.** Forming

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QUESTION NO: 2

Perform Quality Control is accomplished by:

- **A.** Identifying quality standards that are relevant to the project and determining how to satisfy them.
- **B.** Monitoring and recording the results of executing the quality activities to assess performance and recommend necessary changes.
- C. Ensuring that the entire project team has been adequately trained in quality assurance processes.
- **D.** Applying Monte Carlo, sampling, Pareto analysis, and benchmarking techniques to ensure conformance to quality standards.

ANSWER: B

QUESTION NO: 3

In project management, a temporary project can be:

- A. Completed without planning
- B. A routine business process
- **C.** Long in duration
- **D.** Ongoing to produce goods

ANSWER: C



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Which item is an output of Plan Quality Management and an input to Perform Quality Assurance?

- A. Organizational process updates
- **B.** Quality metrics
- C. Change requests
- D. Quality control measurements

ANSWER: B

QUESTION NO: 5

The process of monitoring the status of the project and product scope as well as managing the changes to the scope baseline is known as:

- A. Validate Scope.
- B. Plan Scope Management.
- C. Control Scope.
- D. Define Scope.

ANSWER: C

QUESTION NO: 6

The key benefit of the Monitoring and Controlling Process Group is the ability to:

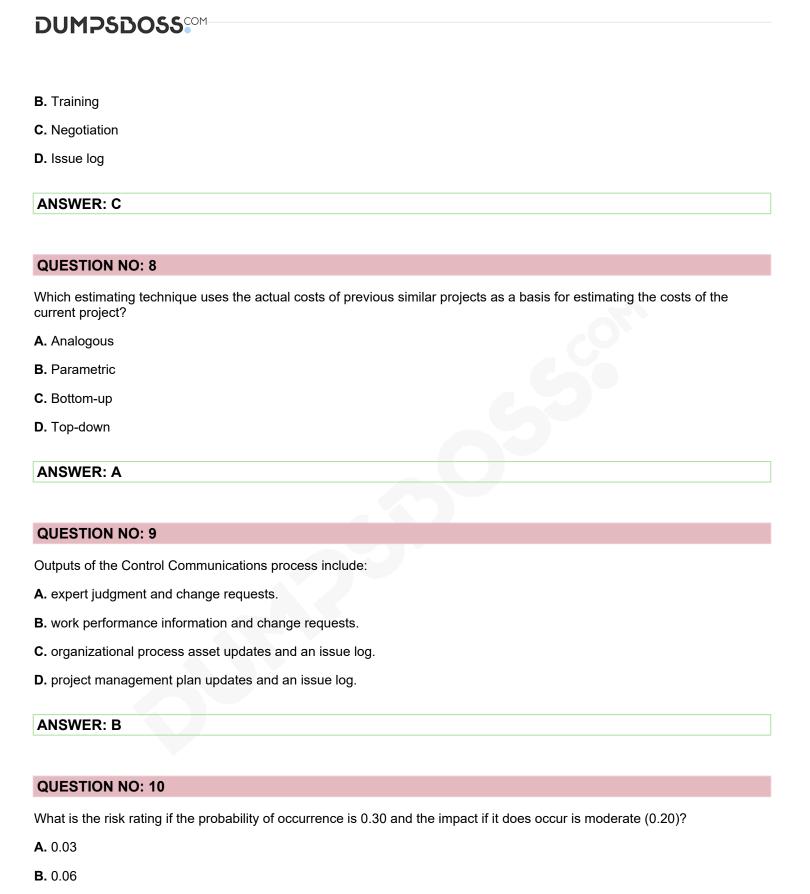
- **A.** establish and manage project communication channels, both external and internal to the project team.
- B. influence the stakeholders that want to circumvent integrated change control so that their changes are implemented.
- C. monitor the ongoing project team against the team performance assessments and the project performance baseline.
- **D.** observe and measure project performance regularly and consistently to identify variances from the project management plan.

ANSWER: D

QUESTION NO: 7

Which of the following is a tool or technique used in the Acquire Project Team process?

A. Networking



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C. 0.10

D. 0.50



| ANSWER: B |
|---|
| |
| QUESTION NO: 11 |
| An element of the project scope statement is: |
| A. Acceptance criteria. |
| B. A stakeholder list. |
| C. A summary budget, |
| D. High-level risks. |
| ANSWER: A |
| ANSWER. A |
| |
| QUESTION NO: 12 |
| Which process occurs within the Monitoring and Controlling Process Group? |
| A. Control Costs |
| B. Plan Quality |
| C. Perform Quantitative Risk Analysis |
| D. Determine Budget |
| ANSWER: A |
| |
| OUESTION NO. 12 |
| QUESTION NO: 13 |
| Which of the following is a tool and technique for Estimate Activity Durations? |
| A. Parametric estimating |
| B. Monte Carlo analysis |
| C. Alternatives analysis |
| D. Bottom-up estimating |
| ANSWER: A |
| |
| QUESTION NO: 14 |
| |



| A procurement management plan is a subsidiary of which other type of plan? | |
|---|-------------------------------------|
| A. Resource plan | |
| B. Project management plan | |
| C. Cost control plan | |
| D. Expected monetary value plan | |
| ANSWER: B | |
| | |
| QUESTION NO: 15 | |
| Change requests, project management plan updates, project document updates, and organe all outputs of which project management process? | ganizational process assets updates |
| A. Plan Risk Responses | |
| B. Manage Stakeholder Expectations | |
| C. Define Scope | |
| D. Report Performance | |
| ANSWER: B | |
| | |
| QUESTION NO: 16 | |
| Which technique should a project manager use in a situation in which a collaborative appossible? | proach to conflict management is no |
| A. Coaching | |
| B. Avoidance | |
| C. Consensus | |
| D. Influencing | |
| ANSWER: B | |

QUESTION NO: 17

A change log for communications can be used to communicate to the appropriate stakeholders that there are changes:

- **A.** To the project management plan.
- **B.** To the risk register.



- **C.** In the scope verification processes.
- **D.** And their impact to the project in terms of time, cost, and risk.

ANSWER: D

QUESTION NO: 18

Inputs to the Plan Risk Management process include the:

- A. cost management plan.
- B. risk management plan,
- C. activity list,
- D. risk register.

ANSWER: A

QUESTION NO: 19

Exhibit A is an example of which of the following types of Sequence Activities?

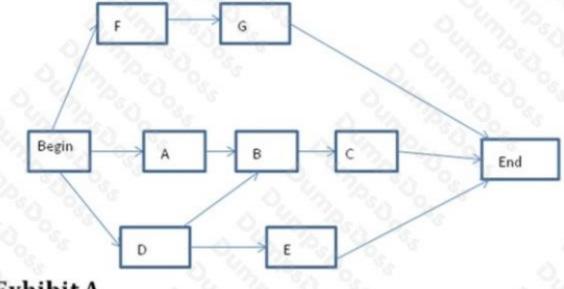


Exhibit A

- A. Activity-on-arrow diagramming
- B. Precedence diagramming
- C. Project schedule network diagramming



D. Mathematical analysis diagramming

ANSWER: B

QUESTION NO: 20

In the Plan Procurement Management process, which source selection criteria analyzes if the seller's proposed technical methodologies, techniques, solutions, and services meet the procurement documents requirements?

- A. Technical approach
- B. Technical capability
- C. Business size and type
- D. Production capacity and interest

ANSWER: A